# EPA Implementation Orientation for Faculty

National Institute for Health Specialties - UAE

# Overview

- What is an EPA
- Why do we need EPAs
- How EPAs differ from Competencies and milestones
- Core characteristics of EPAs
- Levels of supervision
- Entrustment decisions
- Trainee and Faculty Roles
- Struture of EPA- Where do you find it?
- Policies for promotion

What do you ask yourself when you a see a trainee?

# Terminology of E-P-A

#### Entrustable

- Acts that require trustby
  - Colleagues
  - Patients
  - Society

#### Professional

 Confined to an occupation with extraordinary qualification and rights

#### **Activities**

 Tasks that must be done

# What is an EPA?

### An EPA is

- a **unit of professional practice** (task or bundle of tasks)
- that can be fully **entrusted** to an individual,
- once they have demonstrated the necessary competence to execute them unsupervised.



# Why do we need EPAs?

#### **EPAs**

- Help identify and assess the real tasks that doctors must do.
- Convert competencies into day-to-day activities
- Assess readiness for "independent" practice

# What do doctors ask themselves?

Can I allow them to do this procedure?

Can I trust them to do it while I do other things?

Can I leave this theatre?

# Core Principles of EPAs

#### EPAs are

- \*Real questions asked by doctors
- \*Real-life clinical situations
- Decisions of trust differs with context

#### Example

- A teenager boy who just got a driving license....
  - Would you trust him to drive you to work one day?
  - Would you trust him to drive your kids on a long trip to Dubai?

Entrustment is contextual and differs based on the task, trainee & environment.

# Layers of Medical Competence

# Three Layers of Medical Competence

**Canonical** competence

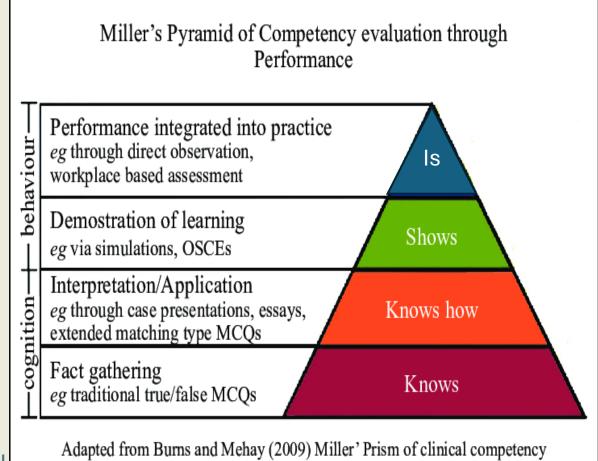
Mastery of foundational knowledge and skills applicable in any healthcare context

Contextual competence

Ability and willingness to adapt knowledge and skills to the particular clinical situation or setting

Personalised competence

Application of knowledge and skills in a personalised, individualised manner



Olle Ten Cate 1, Natasha Khursigara-Slattery 2, Richard L Cruess 3, Stanley J Hamstra 4 5, Yvonne Steinert 3, Robert Sternszus 6

Med Educ. 2024 Jan;58(1):93-104. doi: 10.1111/medu.15162. Epub 2023 Jul 16.

Medical competence as a multilayered construct

# **Examples of Competence**

- Knowing (Canonical Competence)
- Doing (Contextual Competence)
- Being (Personalised Competence)

- ➤ Basic concepts of CPR
- Actually performing CPR
- Leading a code team

- Knowing when and WHICH to give antibiotics
- Prescribing the correct one

Being professional under pressure

# Core Principles of EPAs contd.

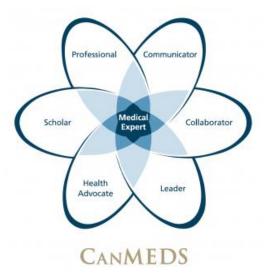
#### Each EPA:

- Is observable, and measurable
- Covers multiple competencies
- Has many tasks to be assessed
- Is an actual decision
- Assesses progression over time

"Not pass-fail decisions"

#### The six ACGME Core Competencies are as follows:

- Practice-Based Learning and Improvement
- · Patient Care and Procedural Skills
- Systems-Based Practice
- Medical Knowledge
- Interpersonal and Communication Skills
- Professionalism



# Types of assessment

#### **Formative Assessment**

- Every day
- By the faculty/trainer
- It is formative with feedback for improvement
- Cumulative

#### **Summative Assessment**

- At 3-6 months intervals.
- The CCC and the PD will review the overall results
- Decisions to grant entrustment.



# Competencies vs EPAs

### Competencies

- Person descriptors
- Includes KSAV
- Content expertise,
- health system knowledge,
- communication ability,
- management ability,
- professional attitude,
- scholarly skills

#### **EPAs**

- Work-descriptors
- Essential tasks of practice
- Discharge patient,
- counsel patient,
- lead family meeting,
- design treatment plan,
- insert central line
- Manage Resuscitation

## EPAs vs Milestones

#### **EPAs**

- Work-descriptors
   Essential tasks of Practice
- can be learnt, taught, performed, and assessed in real and simulated practice.
- Discharge patient,
- counsel patient,
- Manage rescusitation

#### Milestones

- Components of EPA/Comp
- Specific measurable and observable steps
- Required to fully demonstrate EPA achievement
- Interpret Cardiac rhythm,
- initiate high quality CPR,
- coordinate arrest cart retrieval

# **Real-Life Examples of EPAs**

### Med Internship:

• EPA 1: Gather a history and perform a physical examination

### Pediatrics:

• EPA 1: Performing and presenting a basic history and physical examination

# Internal Medicine:

• EPA 1: Performing histories and physical examinations, documenting and presenting findings, across clinical settings for initial and subsequent care

#### Anesthesia:

 EPA 1: Performing preoperative assessments; monitoring; and postoperative transfer of care of healthy adult patients for non-complex surgical procedures

# Emergency Medicine:

• EPA 1: Manage a low acuity, low complexity "stable patient

# **HOW DO YOU ASSESS?**

# **Five Levels of Supervision**

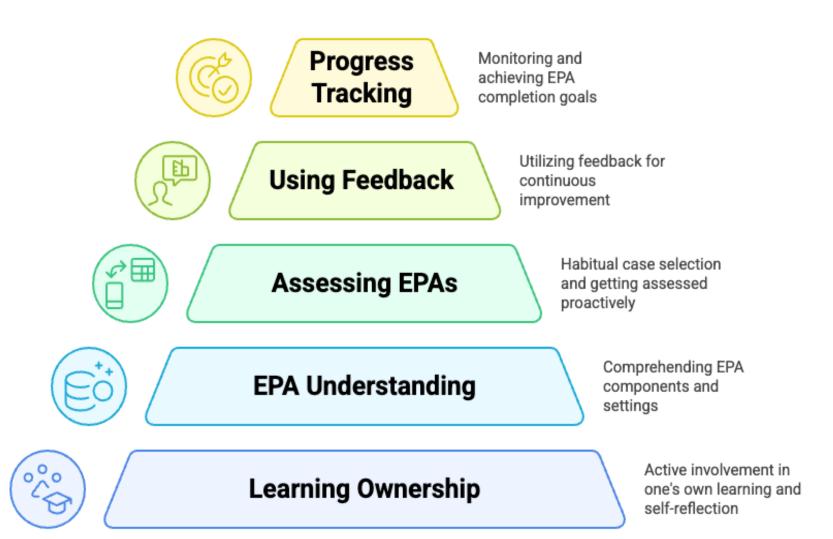
#### WHAT DO THEY MEAN?

- 1 Level 1 Not allowed to practice (only observe).
- **2** Level 2 Allowed to practice under direct supervision.
- 3 Level 3 Allowed with indirect supervision (supervisor available).
- Level 4 Allowed to practice independently.
- **5** Level 5 Trusted to supervise others.

# Levels of Supervision:

Based on this observation overall:						
1	2	3	4	5		
Observation	Execution	Execution with	Execution with	Trusted to		
without execution	with <b>direct</b>	reactive	Supervision at	perform without		
even with direct	supervision	supervision i.e.,	Distance	supervision.		
supervision		on request	and/or post hoc	Can supervise		
		quickly available		junior colleagues		
Milestones associat	ed with this EPA					
		Performed task	Performed task			
	Performed	under indirect	with	Previous +		
Has knowledge	task under full	supervision i.e on	conditioned	Can teach and		
1	supervision	request and	independence	supervise		
	2	quickly available	maoponaonoo	5		
		3	4			

# Trainee Responsibilities:



# Faculty role -Educator

#### 1. Educating trainees on the components of EPA

- components and tasks
- diverse patient settings that vary by age, complexity, urgency, and context.

### 2. Reinforcing strategies for implementation of EPA

- How to adapt same EPA to outpatient clinic, emergency room, or ICU.
- How to document progression through stages.
- Motivate to demonstrate skills explicitly

#### 3. Role-model constructive feedback & Motivation:

- Accept feedback, even criticism, and use it constructively.
- Motivate high level of workplace efficiency.
- Ensure safe environment

# Faculty role –Assessor and Mentor

#### 1. Assessment and Scoring:

Observing how each step is performed, focusing on all components or N/A

#### 2. Verbal and written narrative Feedback:

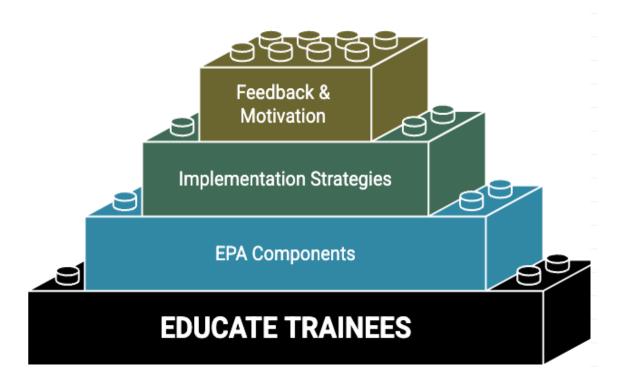
- Constructive narrative feedback verbally and written in the portfolio.
- The goal is improvement and not perfection on the first attempt.

#### 3. Authenticate entry into e-Portfolio:

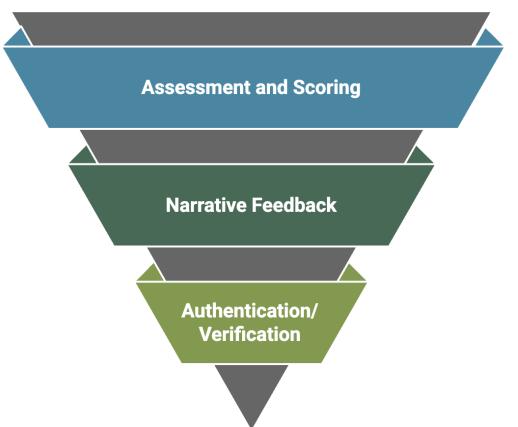
- Integrate into daily clinical practice
- Verify all assessments honest, timely, and detailed

# Faculty Role

Educator Role of Faculty



**Assessor Role of Faculty** 

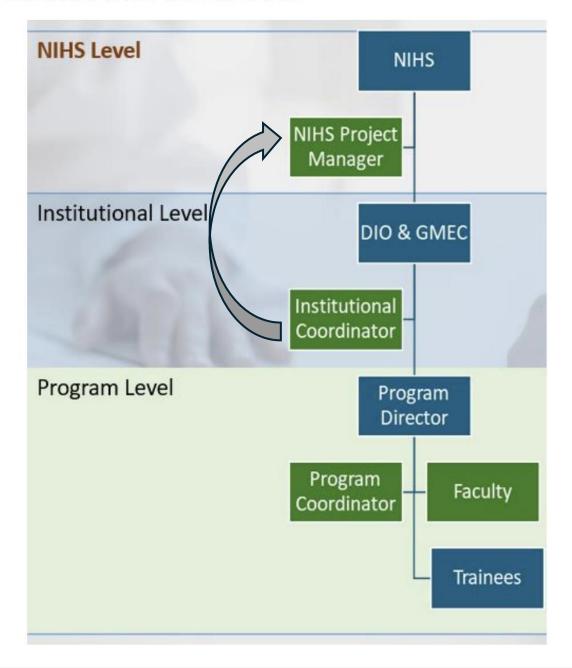


The **Principal contact person** (usually the institutional Coordinator) is the sole point of contact with the NIHS.

# The programs should provide the Trainees with the following:

- 1. E-Portfolios and Systems
- 2. Guidelines and Manuals
- 3. Training Opportunities
- 4. Mentorship Programs
- 5. Policies, Regulations and EPAs in Trainee folder

#### ORGANIZATIONAL CHART



# Roles and Responsibilities in ePortfolio management

Liaise between NIHS and programs Institutional Coordinators



Plan resources, monitor data and make decisions

**Program Directors** 



Register and manage program details and communication

**Program Coordinators** 



# Process of EPA Assessment

#### Who Initiates assessment?

- TRAINEES and
- FACULTY
- Best to encourage learners to take additional responsibility for directing their learning and assessment.

#### Type of Observations

- **Direct** (e.g., observation of a trainee performing a knee exam)
  - optimal but not always feasible
- Indirect (case review or notes review or telephonic discussion and chart review)
  - can also provide valuable ratings and specific constructive feedback

#### How to identify the EPA?

- The task of that day
  - Just ask yourself "What is appropriate for this stage from these tasks"

#### Who can assess?

- Faculty can complete the EPA observation form
- If approved by the PD, a senior resident can be a supervisor.
- Later on, in multisource feedback, nurses and other interprofessional staff

## Process of EPA Assessment

#### Who fills the first part of the form?

- The trainee fills the Type, setting, conditions in EPA form and hands to the supervisor
- The supervisor scores the trainee tasks and overall score

#### Which parts are scored by faculty?

- The faculty scores on each milestone and then gives the overall score and comments
- Discusses and provides verbal feedback
- Include Constructive suggestion and praise

#### When do you Sign off?

- The supervisor signs off and hands over to the trainees immediately
- Or sends an email to oneself for later

#### How many observations

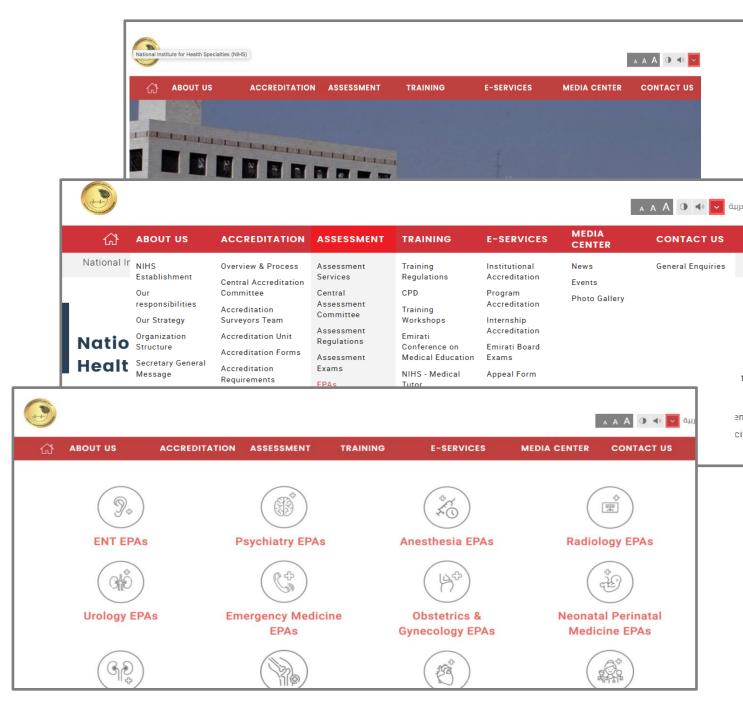
- The listed number is a EPA document on website
- CCC can over-ride the numbers

# How do faculty fit observations in practice?

- In the workweek, all the small little tasks which are observed form the EPAs.
- If faculty and trainee are working in parallel, it may require adjustment to gather data on performance

# How to view the EPA document

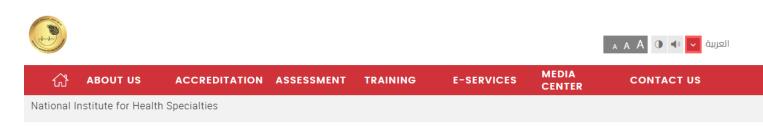
- NIHS.uaeu.ac.ae
  - >Assessment
  - >EPAs
  - >Guidelines
  - >Entrustable Professional Activities (EPA) Documents
  - >Select your specialty



# Where can you find the information on EPAs?

- EPA Document
   Contents
  - Key features
  - Assessment Plan Direct or Indirect
  - Basis of Entrustment
  - When to achieve- ech EPA
  - Mapping with Competencies

 EPA forms are visible on e-portfolio



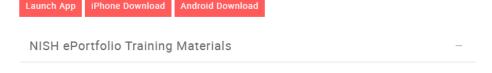
#### National Institute for Health Specialties



#### NIHS ePortfolio Application

Introducing NIHS ePortfolio, a cutting-edge application designed to revolutionize the way trainees manage their educational and clinical experiences.

Our platform is dedicated to streamlining the process of workplace-based assessments, making it easier than ever for trainees to track their progress, showcase their competencies, and prepare for their future careers in healthcare.



NIHS has developed a range of training materials to simplify the process of data entry and assessment within the system. Please refer to the instructional videos and PDF guides below, tailored for each user role.

- Coordinator (PDF, Video Link)
- Faculty/Assessor (PDF, Video Link)
- Trainees (PDF, Video Link)

## Structure of the form

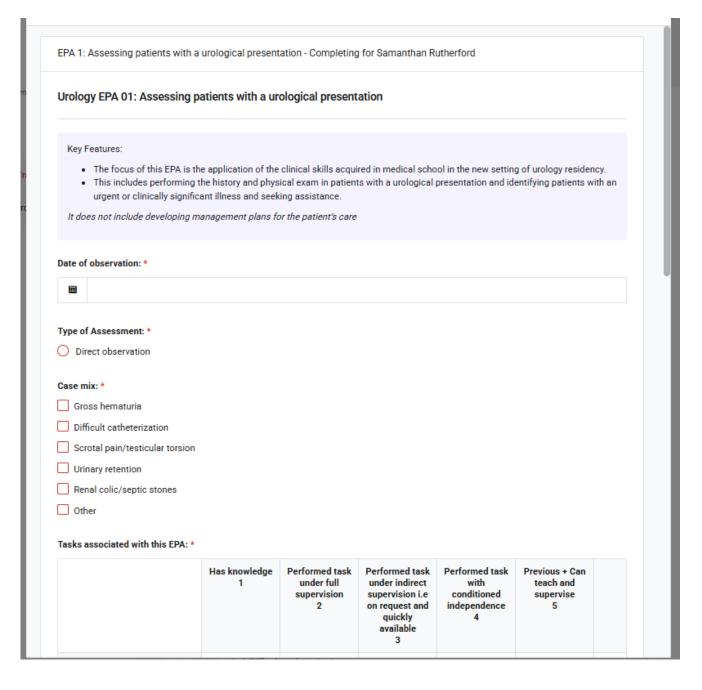
EPA Title

Will be pre-filled

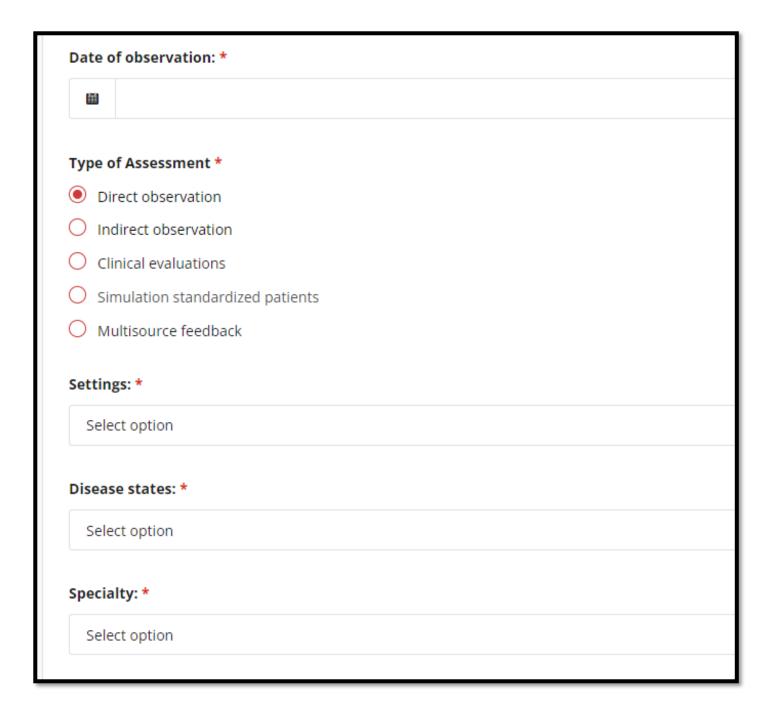
Will be pre-filled

Date of Observation:	•••••		
☐ Type of Assessment:	☐ Settings:	☐ Condition:	☐ Case mix:
□ Direct observation	□ Urgent	□ Acute	□ Internal Medicine
	□ Emergent	□ Chronic	□ Surgery
	<ul> <li>Consultative</li> </ul>		□ Pediatrics
			□ Ob & Gyn
			□ Family Medicine
			□ Psychiatry

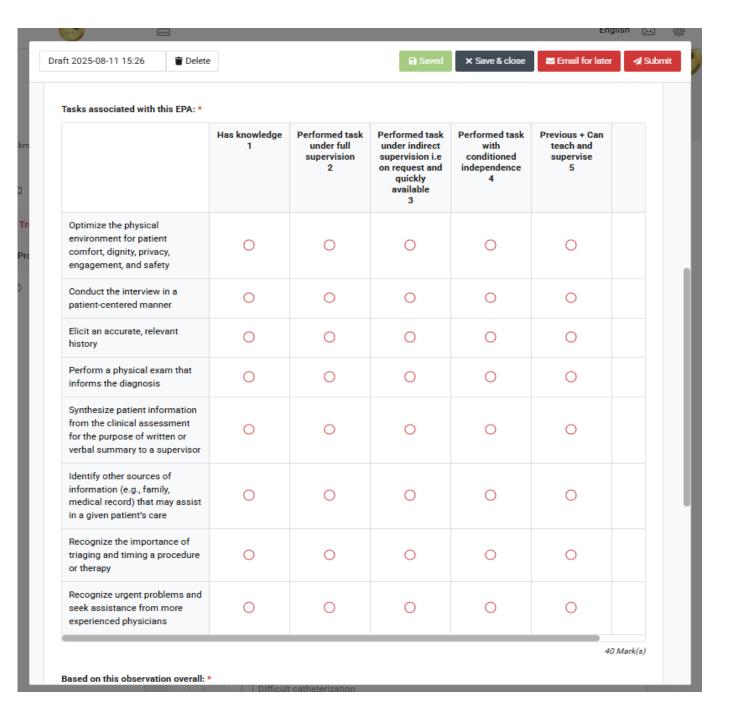
# Online version of the form -Example1



# Online version of the form – Example 2



# Next section in the Online version



# Next section in the Online version

	1 Observation without execution even with direct supervision				
2 Execution with direct supervision					
3 Execution with reactive supervision i.e., on request quickly available					
4 Supervision at Distance and/or post hoc					
5 Trusted to perform without supervision. Can supervise ju	nior colleagues				
Normal					
		0			
rofessionalism and Patient Safety: *					
rofessionalism and Patient Safety: *	No	Ves Yes			
Do you have any concerns regarding this Learner's	No O				
rofessionalism and Patient Safety: *  Do you have any concerns regarding this Learner's professionalism?  Do you have any concerns regarding Patient Safety?	No O				

# Security and Validation of Assessors

- Only faculty on the approved list should perform assessments.
- If an external assessor is required, validation by the program coordinator must occur within one week.
- Encourage all programs to discourage ad hoc or outside assessments.

### **Discussion Prompts:**

- Would you prefer an automatic 'faculty list update reminder' each semester?
- How can we make external assessor validation smoother?

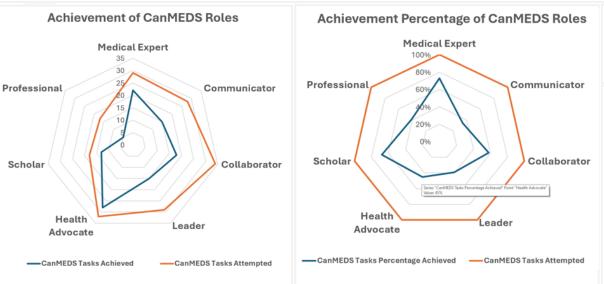
#### Navigation **Filters** Institution Homepage CanMEDS Roles: Attempts vs Program Achievements CanMEDS Roles: Trends Cohort **Enabling Competencies:** Attempts vs Achievements PGY **Enabling Competencies:** Percentage of achieved out of total attempts Trainee **Enabling Competencies:** Average score of trainees Date range 3/3/2025 🗎 7/3/2025 🕾



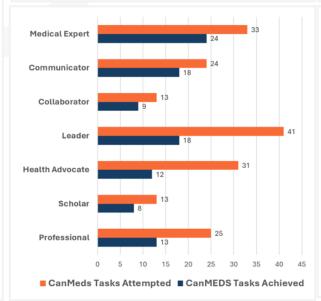
#### CanMEDS Roles: Attempts vs Achievements

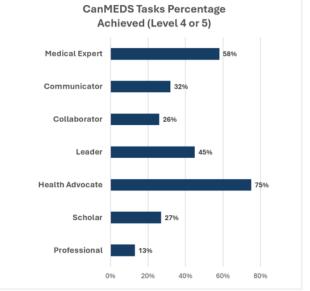
The spider chart displays the frequency distribution of CanMEDS roles, showing the number of achievements (scores of 4 or 5) in orange compared to the total attempts in blue. The bar chart illustrates the same data.

The pie chart shows the number of times scores of 4 or 5 were achieved in comparison with the number of times scores of 1-3 were achieved.









# Mandatory for Promotion & Certification

# Completion of the mandatory EPAs

for

promotion to the next stage of residency/fellowship.

- Trainees are strongly encouraged to **exceed EPA minims and case log minims**, which will enhance KSA, contributing to their overall competence.
- Flexibility is built into the process to reduce stress and ensure focus on achieving meaningful competence.
- Institutional coordinator shall initiate Reminders which are built into the system as a pop-up message.

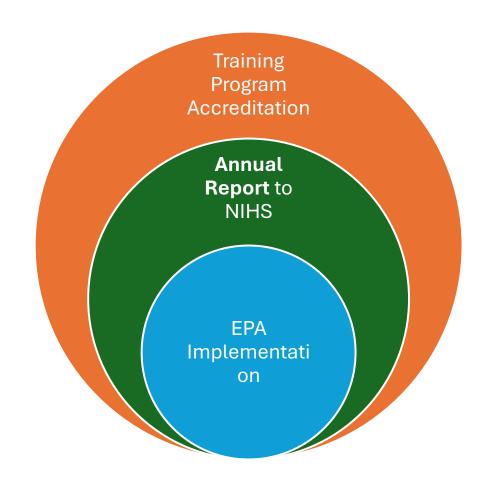
# Linkage with program accreditation

EPA completion is integrated with the annual report of accredited programs to:

- **Ensure high standards** of educational quality and resident competence.
- Assess and monitor compliance with accreditation standards,
- Support continuous program improvement and accountability to regulatory bodies.

#### **Best practice:**

Royal College of Physicians and Surgeons of Canada American Board of Medical Specialties (ABMS)



# Trainees in Transition to practice:

#### 1. Complete EPAs Mandatory for Their Current Year:

Residents in advanced stages of training (PGY3 or PGY4 in a 4 year program) should focus on completing only the EPAs required for their current year and not be expected to backtrack to earlier EPAs. Residents are expected to reach the advanced stage only after completing the earlier EPAs in concordance with previous promotion rules.

#### 2. Individualized Competency Review:

The Clinical Competency Committee (CCC) should review these residents on a case-by-case basis, identifying which EPAs are most critical for their progression to ensure that they are sufficiently prepared for independent practice.

#### **Best Practices:**

- Royal College of Physicians and Surgeons of Canada:
- American Board of Medical Specialties (ABMS):

# Policy on allowing trainees to perform procedures

Activity	Who Can Perform	Decision to allow	Documentation
Complex procedures requiring skin incision	Residents, based on level of knowledge and competency and with supervision	Decided case-by-case by supervising physician (with PD guidance)	Supervisor's name on consent + operative note; supervision noted in patient chart
Senior Residents (Final PGY)	Chief/senior residents (last PGY)	May perform most procedures, incl. complex, if previously entrusted	Supervisor discretion on suitable cases
Emergency Situations	Any resident/fellow	May act independently to preserve life/health	Notify supervisor ASAP + event documented in patient record

# Procedure log

- We have published a list of Procedures with minimum required for each specialty for graduation.
- Each procedure should be performed as part of EPA and when the trainee achieves 4 or 5 and get entrustment, then he can start performing the procedures.
- There is a minimum number of each procedure that you should perform and achieve
- You may have the following roles
  - Assistant (levels 2 or 3)
  - Independent (surgeon/performer) level 4
  - Teaching assistant level 5

# Procedure log- used by

**ENT** 

Anesthesia

Orthopedics

Radiology

Urology

Emergency Medicine

Obstetrics & Gynecology

Medical Internship

# Summary

- We hope that the ePortfolio, user-friendly tool designed to support you in tracking trainee progress and giving constructive feedback.
- Your feedback is essential to help us tailor the platform to your needs.

# Thank you